



WATER WORKS
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MERRIMACK VILLAGE DISTRICT

ANNUAL MEETING GUIDE

March 29, 2011

7:00pm

Merrimack High School

Cafeteria

- **2011 MVD WARRANT WITH EXPLANATIONS**
- **2011-2012 PROPOSED OPERATING BUDGET**
- **2011-2017 CAPITAL IMPROVEMENT PROGRAM**

BOARD OF COMMISSIONERS

Chairman

Vice Chairman

Personnel Liaison

Commissioner

Commissioner

Lon Woods

Tom Nutting

George Keller

Anthony Pellegrino

Joe Comer

ARTICLE 1

Election of Merrimack Village District Clerk

ARTICLE 1: To choose a District Clerk for a one (1) year term of office to complete the current three year term currently not filled.

The purpose of this article is to allow you to vote for your choice of a candidate for office. If you would like to vote for someone whose name is not on the ballot, simply write in the candidate's name of your choice in the space provided on the ballot.

ARTICLE 2

Election of Merrimack Village District Board of Commissioners

ARTICLE 2: To choose two (2) Commissioners for a three-year (3) term of office..

The purpose of this article is to allow you to vote for your choice of a candidate for office. If you would like to vote for someone whose name is not on the ballot, simply write in the candidate's name of your choice in the space provided on the ballot.

ARTICLE 3

Add Surplus to Equipment and Facilities Capital Reserve Fund

ARTICLE 3: Shall the Merrimack Village District vote to raise and appropriate a sum of \$500,000 to add to the District's capital reserve fund established under RSA 35:1, I and II for Equipment and Facilities associated with existing storage, transmission and production of water? The addition to this capital reserve fund shall come from fiscal year 2009-2010 (year ending June 30, 2010) surplus fund balances. (Majority vote required.)

Recommended by the Board of Commissioners (5-0-0)
Reviewed by the Department of Revenue Administration

The purpose of this article is to use a portion of the 2009-2010 appropriation and revenue surplus to be set aside for future use in the District's Equipment and Facilities capital reserve. Should an emergency arise in future years, for which there was no appropriation, or should there be the need for an unforeseen special piece of machinery in a pump station, for example, the Board of Commissioners would have these funds available for such purposes. This fund was established by the March 26, 1996 annual meeting. The total appropriation/revenue surplus for the year ending June 30, 2010 was \$500,000.

Equipment and Facilities Capital Reserve

Current Balance as of 6/30/10	\$ 1,411,513
Plus Article #3 if passed	<u>\$ 500,000</u>
New Balance	<u>\$ 1,911,513</u>

See attachment #1 - Summary of Six-Year Capital Improvement Program

ARTICLE 4

Merrimack Village District's Operating Budget 2011-2012

ARTICLE 4:- Shall the Merrimack Village District vote to raise and appropriate as an operating budget for 2011-2012, not including appropriations by Special or Individual Warrant Article, the amounts set forth on the budget posted with the Warrant, for the purposes set forth therein, totaling \$3,172,180? (Majority vote required.)

Recommended by the Board of Commissioners (5-0-0)
Reviewed by the Department of Revenue Administration

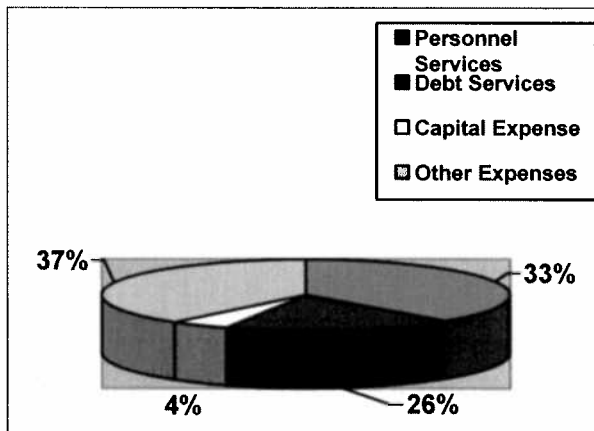
This is the operating budget warrant article which is found in Attachment #2. This article funds the operation of the District for the year beginning July 1, 2011 ending June 30, 2012 for all departments; Administration, Distribution, Treatment, Debt Services and Insurance/Benefits. Below is a summary of those departments along with a graphic layout.

Administration	\$ 610,692
Distribution	\$ 539,294
Treatment	\$ 747,961
Insurance/Benefits	\$ 435,986
Debt Services (prin.& int.)*	\$ 838,247

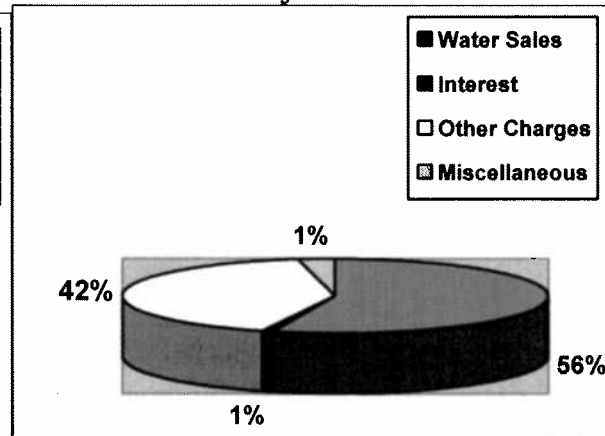
TOTAL \$ 3,172,180

(* includes Capital Lease for Meters)

Proposed Appropriations 2011-2012



Revenues Projected 2011-2012



<u>Proposed</u>	
Personnel Services	\$ 1,046,678
Debt Services	\$ 838,247
Capital Expense	\$ 125,000
Other Expenses	\$ <u>1,162,255</u>

<u>Anticipated</u>	
Water Sales	\$ 1,774,000
Other Charges	\$ 1,325,300
Misc. Charges	\$ 67,880
Interest	\$ <u>5,000</u>

TOTAL Operating Budget **\$ 3,172,180**

TOTAL Projected Revenues **\$ 3,172,180**

See attachment #3 – Projected Revenues

ARTICLE 5

Contingency Fund

ARTICLE 5: Shall the Merrimack Village District vote to establish a contingency fund by raising and appropriating the amount of \$20,000 to meet the cost of unanticipated expenses that may arise during the fiscal year 2011-2012? This fund shall not exceed one percent (1%) of the amount appropriated exclusive of capital expenditures and amortization of debt by such village district during the proceeding year. This is in accordance with RSA 52:4-a, which requires a detailed report of all expenditures to be made in the annual report. (Majority vote required.)

Recommended by the Board of Commissioners (5-0-0)
Reviewed by the Department of Revenue Administration

This article is self explanatory. RSA 52:4-a states:

“Every village district annually by an article in the warrant may establish a contingency fund to meet the cost of unanticipated expenses that may arise during the year. Such fund shall not exceed one percent of the amount appropriated exclusive of capital expenditures and amortization of debt by such village district during the preceding year. A detailed report of all expenditures from the contingency fund shall be made annually by the commissioners and published with the report.”

The contingency amount requested is for the budget year 2011-2012.

Computation for Contingency 2011-2012

<i>Amount Appropriated 2010-2011</i>	\$ 2,824,785
<i>Warrant Article #7 (March 2010)</i>	\$ 20,000
<i>Total</i>	<u>\$ 2,844,785</u>
<i>Capital Expenditures (10-11)</i>	\$ (263,000)
<i>Debt Amortization (10-11)</i>	\$ (514,667)
<i>Total</i>	<u>\$ 2,067,118</u>
<i>1% for 2011 – 2012</i>	\$ 20,671

2010-2011

<i>Amount Approved at 2010 Annual Meeting</i>	\$ 20,000
<i>(Warrant Article #7)</i>	
<i>Expenditures 2010-2011</i>	\$ 0
<i>Balance Accrued to General Fund</i>	<u>\$ 20,000</u>

ARTICLE 6

ARTICLE 6: Shall the Merrimack Village District vote to raise and appropriate a sum of \$33,767 under provisions of RSA 35:1, I and II to add to the District's "System Development Capital Reserve" for the future system expansion and improvement of the existing system. This sum to come from the system development charges collected during the 2009-2010 budget year. (Majority vote required.)

Recommended by the Board of Commissioners (5-0-0)
Reviewed by the Department of Revenue Administration

The MVD's Board of Commissioners adopted a System Development Charge (SDC) on August 19, 2008. This charge is applied to "new" customers and those existing customers who increase their water service demand beyond 20% of their current or prior use. The charge can best be described as a "buy-in" fee to achieve an equal equity position with the existing customers. This one-time payment will cover their share of the value of the existing infrastructure. Fire service entrances are not subject to the SDC.

The MVD's Board of Commissioners adopted the following policy

"Purpose: The Board of Commissioners (BOC) has established a System Development Charge (SDC) via its "Schedule of Rates" as of August 19, 2008 which is just and reasonable to provide funds to finance capital outlays for water system expansion, equipment and facilities and land acquisition caused by an increase in demand for service. The primary purpose is such that new users will have equal equity with all the existing users. The intent is to relieve some of the weight of the District budget off the water rates.

If there is to be a change in the SDC as listed in the "Schedule of Rates", the change shall occur only after a posted public hearing as required by the District voters at the annual meeting of March 25, 2005

Policy: USE OF FUNDS

The funds generated by the System Development Charge shall be credited to a revenue account to be named "System Development Charge" and at the end of each fiscal year shall be transferred to the District's capital reserve funds named as follows: ... "System Development Capital Reserve", as may be recommended by the MVD's auditors. These funds can be used for water system expansion caused by an increase in demand for service, increase in consumption and the overall need for a supply increase necessary to meet the goals of the District's BOC.

ASSESSMENT OF CHARGE

*The System Development Charge may be assessed upon all customers of the MVD that require new connections to the water system **excluding** fire service, as of or after the effective date of that charge (August 19, 2008) and upon all existing customers who substantially expand their demand or meter/service for water service as of or after the effective date of that charge in accordance with the MVD's current "Schedule of Rates" and the attached clarification sheet."*

ARTICLE 7

ARTICLE 7: Shall the Merrimack Village District vote to:

AMEND CURRENT BY-LAW 2K, Deposits, Charges and Payments

FROM:

K. It shall be unlawful for any person or corporation to violate a Merrimack Village District outside water ban. Any person found violating such restriction/ban shall first receive a warning letter delivered in person or via certified mail, return receipt requested, restricted delivery and if observed violating the water ban again, service may be terminated and a reconnection fee of \$125.00 may be imposed. This fee must be paid in full prior to reestablishing service. On all subsequent violations, the reconnection fee will double (i.e. \$250.00, \$500.00, \$1000.00, etc.). (See also 1.D., page 5)

TO:

K. It shall be unlawful for any person or corporation to violate a Merrimack Village District outside water ban. The MVD Board of Commssioners has the authority under RSA 38:26 to issue a partial or full water ban at it's discretion as well as fine for any violation to preserve the safety and integrity of the system. Any person found violating such restriction/ban shall first receive a warning letter delivered in person or via certified mail, return receipt requested, restricted delivery and if observed violating the water ban again, service may be terminated and a violation fee of \$125.00 may be imposed to restore service. This fee must be paid in full prior to reestablishing service. On all subsequent violations, the reconnection fee will double (i.e. \$250.00, \$500.00, \$1000.00, etc.). (See also 1.D., page 5)

Recommended by the Board of Commissioners (5-0-0)

During the water ban in July 2010 residents questioned under whose authority the ban was enacted. The By-law change is to clarify the authority within the By-law as well as clarify that the \$125.00 violation fee includes the service calls to turn off water and turn back on water.

ARTICLE 8

ARTICLE 8: Shall the Merrimack Village District vote to:

AMEND CURRENT BY-LAW 7B, 7C, 7D AND 7E, Extensions to the Present Water Main System

FROM:

B. All pipeline extensions shall be laid by or, at the sole option of the District Commissioners, under the supervision of the Merrimack Village District and upon completion, shall be the property of the District.

C. Before construction is started, the customer(s) will remit mainline extension fees which include the cost of materials, waterline construction and installation based on the Merrimack Village District's "Schedule of Rates" as adopted by the Board of Commissioners to help defray principal and interest charges on bonded indebtedness. There will be an additional cost for fittings, engineering, frost, ledge, replacing of paving, abnormal natural barriers, bridging of water and the like

D. The District will not be required to construct extensions where it is necessary to expend an unreasonable amount for obstacles, such as ledge, bridge crossing, or the like, or where the business to be secured will not be of reasonable duration or will tend in any way to discriminate against other customers in the District.

E. The District will not be required to construct extensions on other than public ways unless the prospective customer shall provide, without expense to the District, the necessary plans, permits, consents or easements for satisfactory right-of-way for the construction, maintenance and operation of a water main including the right to cut and dispose of necessary trees and bushes. Further, extensions into subdivisions will be accomplished only after subdivision plans have been submitted and accepted and a certified copy of the approved subdivision plan furnished to the District.

TO:

B. All pipeline extensions proposed by an applicant/developer shall require approval of the District Commissioners including approval of individuals or companies installing same. Upon satisfactory completion of the work, the water line shall be the property of the District, unless approved otherwise. ~~shall be laid by or, at the sole option of the District Commissioners, under the supervision of the Merrimack Village District and upon completion, shall be the property of the District.~~

C. Before construction is started, the customer(s) will remit mainline extension fees ~~which include the cost of materials, waterline construction and installation~~ based on the Merrimack Village District's "Schedule of Rates" as adopted by the Board of Commissioners. These fees are intended to cover the District's administrative, plan review, inspections, bacterial testing and other costs associated with application and construction of the main line. This fee represents the minimum amount to be paid. In addition to the main line extension fees additional charges such as engineering, legal and/or overtime may be assessed to cover costs to the District. ~~to help defray principal~~

~~and interest charges on bonded indebtedness. There will be an additional cost for fittings, engineering, frost, ledge, replacing of paving, abnormal natural barriers, bridging of water and the like.~~ The main line extension fee shall be in addition to the System Development Charge (SDC) and all other applicable charges.

~~D. The District will not be required to construct extensions where it is necessary to expend an unreasonable amount for obstacles, such as ledge, bridge crossing, or the like, or where the business to be secured will not be of reasonable duration or will tend in any way to discriminate against other customers in the District. (Remove entire paragraph)~~

D. The District will not ~~be required to construct~~ allow construction of extensions intended to be owned and maintained by MVD on other than public ways unless the prospective customer shall provide, without expense to the District, the necessary plans, permits, consents or easements for satisfactory right-of-way for the construction, maintenance and operation of a water main including the right to cut and dispose of necessary trees and bushes. Further, extensions into subdivisions will be accomplished only after subdivision plans have been submitted, reviewed and accepted by MVD and a certified copy of the approved subdivision plan furnished to the District.

Note: all subsequent paragraphs after "D" in section 7 of the by-law book will be realphabetized up one letter with the removal of the original paragraph "D".

Recommended by the Board of Commissioners (5-0-0)

This By-law change clarifies the responsibilities of the contractor/owner in regards to the main line extension process.

-END-

Attachment #1
Summary of Six-Year Capital Improvement Program



**MERRIMACK VILLAGE DISTRICT
SUMMARY OF CIP PROJECTS - 2011-2016
(Fiscal Year 2011/2012 – 2016/2017)**

<u>PROJECT</u>	<u>YEAR</u>	<u>AMOUNT</u>	<u>POSSIBLE SOURCE OF FUNDING</u>	<u>EXPLANATION</u>
Installation of two (2) 16" sleeves and pipe in Turkey Hill bridge in conjunction with the Town of Merrimack's bridge replacement project of the Turkey Hill bridge. Work also includes 1,000 feet of water main on Turkey Hill Road. (This may be accomplished in 2010 in it's entirety depending on the Town's schedule)	2010-2011 (ongoing)	670,000	Capital Reserve	This project will remove a 12" and a 16" under river water line crossing in Turkey Hill Road bridge and provide for inserting two (2) 16" new lines suspended from the bridge. This will accommodate the planned 16" water line installation in Turkey Hill Road. This is the <u>first</u> recommended sequence of projects so the work can occur concurrently with the Town's project. (CWIP)
Hydraulic Improvements on Continental Boulevard – New 16" main from the end of the existing 16" main on Continental Boulevard via Camp Sargent and Amherst Roads to Turkey Hill Road (9,400').	2010-2011 (ongoing)	2,800,000	Bond	Per UEI "Distribution System Hydraulic Evaluation" the MVD has hydraulic limitations in several areas of town. Hydraulic improvements must be done to allow supplies in the south to flow through the distribution system unrestricted. This is the <u>second</u> recommended sequence of projects. (CWIP)
Blending of Wells 6, 7 & 8 (Step 3) – Must be in conjunction with hydraulic improvements	2010-2011 (ongoing)	835,000	Bond	If the Blending pilot from 2008-2009 is successful and in conjunction with the hydraulic improvements on Continental Blvd., the MVD may opt to blend Wells #6, #7 & #8 to possibly avoid the need of treatment for the three wells. (CWIP)
Installation of a 16" water main loop from an existing 16" main cross country to the 12" main on Route 3.	2010-2011 (ongoing)	\$2,000,000	Private	Merrimack Premium Outlets, LLC (Chelsea) will construct the necessary water line connection to service the property for domestic and fire flow including design and engineering.
	SUBTOTAL 2010-11	\$6,305,000		
	Less Chelsea Cost	-\$2,000,000		
	TOTAL 2010-11	\$4,305,000		

EGGI – Emery & Garrett Groundwater, Inc.
MVD – Merrimack Village District
VOC – Volatile Organic Compound
UEI – Underwood Engineers, Inc.
SRF – State Revolving (Loan) Fund
CWIP – Construction Work in Progress



**MERRIMACK VILLAGE DISTRICT
SUMMARY OF CIP PROJECTS - 2011-2016
(Fiscal Year 2011/2012 – 2016/2017)**

2011-2012 PROJECTS BELOW ARE DEPENDENT ON RESULTS FROM TESTING, BLENDING AND ENGINEERING THAT SHOULD BE COMPLETED IN 2009-2010/2010-2011				
<u>PROJECT</u>	<u>YEAR</u>	<u>AMOUNT</u>	<u>POSSIBLE SOURCE OF FUNDING</u>	<u>EXPLANATION</u>
Hydraulic Improvements – Amherst Road and Turkey Hill Road – New 16” main (7,900’)	2011-2012 (ongoing)	1,500,000	Balance of \$2.8 million bond funds and Capital Reserve	Per UEI “Distribution System Hydraulic Evaluation” the MVD has hydraulic limitations in several areas of town. This is the third recommended sequence of projects. (CWIP)
Increase production in Well #2	2011-2012	300,000	Capital Reserve	This includes cost to update permitted production volume at Well #2 from 1100 gpm to 1500 gpm and infrastructure improvements to increase capacity (pumps, motor, VFD, SCADA)
Preliminary Design for Fe/Mn Treatment	2011-2012	50,000	Capital Reserve	Water quality verification, basis or design, and piloting for Fe/Mn Treatment, as well as final hydraulic evaluation based on completed improvements (after Premium, Turkey Hill, Amherst and Continental)
Land Purchase – site TBD	2011-2012	400,000	Capital Reserve	To secure (investigate and purchase) potential future supply site
	TOTAL 2011-12	2,250,000		



**MERRIMACK VILLAGE DISTRICT
SUMMARY OF CIP PROJECTS - 2011-2016
(Fiscal Year 2011/2012 – 2016/2017)**

<u>PROJECT</u>	<u>YEAR</u>	<u>AMOUNT</u>	<u>POSSIBLE SOURCE OF FUNDING</u>	<u>EXPLANATION</u>
New MVD Office	2013-2014	600,000	Capital Reserve /Budget	Cost to construct an office down at 30 Continental Blvd. where Distribution and Treatment are presently located.
	TOTAL 2013-14	600,000		
Treatment Facility for Wells #7 & #8 for Iron and Manganese (May be combined with Well #6 Treatment Project in future) Includes electrical upgrades	2014-2015	3,700,000*	Bond/SRF	Based on UEI's report dated December 2010, a filtration treatment facility for iron and manganese at Wells #7 & #8 was found to be cost-effective and the most reliable (Subject to water quality verification)
New Booster Pump Station at Seaverns Bridge Road, PRV at Turkey Hill Road	2014-2015	1,700,000**	Bond	Per UEI "Distribution System Hydraulic Evaluation" the MVD has hydraulic limitations in several areas of town. This is the <u>fourth</u> recommended sequence of projects.
	TOTAL 2014-15	5,400,000		
Hydraulic Improvements – Rte 3 - Greeley Street – Continental Blvd. to Wright Avenue (7,700')	2015-2016	3,000,000**	Bond	Per UEI "Distribution System Hydraulic Evaluation" the MVD has hydraulic limitations in several areas of town. This is the <u>fifth</u> recommended sequence of projects.
	TOTAL 2015-2016	3,000,000		
Future projects – (20 years)				
Well #6 Treatment Facility - includes electrical upgrades		2,600,000	Bond	Depending on future supply needs, the MVD may need to construct a Packed Tower Aeration treatment facility to further address the VOC's and/or other treatment for sodium and chloride issues at Well #6 to bring this source back on line to its full capacity. (Subject to the success of the blending project, water quality changes, and the need for increased production).
New Well – north central location - Engineering & Construction Mitchell Woods		1,500,000	Bond/SRF	Estimated cost for engineering and construction for new well.

* Moved from 2013-2014 to allow gradual increased production from Well #2 along with the blending of 6, 7 and 8.

** To be confirmed subject to hydraulic verification and amount of distribution work completed previously

BASED ON PROGRESS OF THE VARIOUS PROJECTS AND WHAT NEEDS TO BE COMPLETED FROM ONE YEAR TO THE NEXT, SEVERAL PROJECTS MAY BE MOVED INTO SUBSEQUENT YEARS OF 2015 – 2016 AND BEYOND.

All costs are internal estimates as of December 2010 and will need to be updated as necessary and as engineering estimates are received.

Attachment #2
2011-2012 Operating Budget

**Merrimack Village District
Proposed Budget 2011/2012**

Acct #	Description	Actual 2007-2008	Actual 2008-2009	Actual 2009-2010	Approved 2010-2011	Staff Request 2011-2012	BOC Recommended 2011-2012	Annual Meeting 2011-2012
50010	Officers Salaries	8,764	8,999	9,092	9,695	9,795	9,795	_____
50100	Administrative Salaries	255,194	212,911	218,835	263,872	254,647	254,647	_____
50200	Field Staff	453,451	451,053	481,878	495,856	494,685	494,685	_____
50300	Unemployment Compensation	7,771	8,944	10,152	10,152	9,000	9,000	_____
50350	Employee Wellness Program	564	983	655	3,000	3,000	3,000	_____
50400	Social Security/ Medicare	51,789	51,496	53,341	57,905	57,378	57,378	_____
50450	Retirement	44,541	49,051	46,425	68,191	80,998	80,998	_____
50500	Health Insurance	153,109	160,692	166,447	193,800	230,000	230,000	_____
50525	Dental Insurance	17,151	17,505	17,647	23,100	22,400	22,400	_____
50550	Life/Short & Long Term Disability Insurance	5,045	5,540	5,344	6,397	6,100	6,100	_____
50600	Workers Compensation	7,520	8,046	7,552	7,540	7,700	7,700	_____
60000	Electricity	238,831	195,221	197,097	217,800	208,700	208,700	_____
60100	Telephone / Cable	13,846	15,069	10,940	15,700	14,400	14,400	_____
60200	Uniforms	8,742	4,106	3,119	4,500	4,200	4,200	_____
60225	Education/Seminars	490	1,676	1,865	2,000	2,200	2,200	_____
60250	Testing / Licensing	3,383	983	1,906	3,100	2,600	2,600	_____
60300	Water Purchase	0	38,694	2,682	12,000	12,000	12,000	_____
60400	Heating Fuel LPG/Propane	10,482	11,363	7,298	12,400	10,900	10,900	_____
60450	Gasoline	17,597	20,540	13,567	17,000	16,000	16,000	_____
60460	Diesel Fuel	3,364	2,773	1,138	3,000	3,000	3,000	_____

*Merrimack Village District
Proposed Budget 2011/2012*

Acct #	Description	Actual 2007-2008	Actual 2008-2009	Actual 2009-2010	Approved 2010-2011	Staff Request 2011-2012	BOC Recommended 2011-2012	Annual Meeting 2011-2012
60500	Motor Vehicle Maintenance	16,714	12,419	12,465	17,000	16,000	16,000	_____
60600	Chemicals	64,135	58,905	41,524	69,000	77,000	77,000	_____
60700	Safety Supplies/Equipment	3,436	3,234	2,483	7,500	2,300	2,300	_____
60800	Lease	11,019	9,214	9,109	9,000	9,500	9,500	_____
60850	Property Taxes	3,551	4,115	4,073	5,000	4,500	4,500	_____
70000	Tools	2,136	3,146	7,531	3,200	3,600	3,600	_____
70010	Office Equipment	5,216	5,351	7,019	7,700	5,500	5,500	_____
70020	Rentals	225	829	31	2,100	800	800	_____
70030	Town Sewer Rent / Septic Pump	1,393	1,362	1,694	1,450	1,600	1,600	_____
70050	Repairs & Maintenance- Backflows	2,735	313	344	1,700	1,700	1,700	_____
70100	Repairs & Maintenance- Communications Equipment	0	1,075	0	1,050	950	950	_____
70150	Repair & Maintenance Corrosion Control	4,282	541	6,089	11,285	7,465	7,465	_____
70200	Main Lines & Entrances - Enhancements	6,457	19,030	116	39,500	39,500	15,000	_____
70250	Repairs & Maintenance - Entrances	16,336	4,629	2,115	42,700	32,700	22,700	_____
70300	Repairs & Maintenance - Hydrants	9,658	10,582	4,031	12,000	12,000	12,000	_____
70400	Repairs & Maintenance - Main Lines	15,098	69,790	2,109	37,200	37,200	37,200	_____
70450	Repairs & Maintenance - Meters	3,841	8,044	8,140	6,000	6,000	6,000	_____

*Merrimack Village District
Proposed Budget 2011/2012*

Acct #	Description	Actual 2007-2008	Actual 2008-2009	Actual 2009-2010	Approved 2010-2011	Staff Request 2011-2012	BOC Recommended 2011-2012	Annual Meeting 2011-2012
70500	Repairs & Maintenance- Monitoring Wells/Sampling	12,614	11,535	16,563	12,490	12,355	12,355	_____
70525	Repairs & Maintenance - Office Equipment	6,777	12,924	15,586	13,400	16,700	16,700	_____
70550	Repair & Maintenance Pump Station	79,448	78,433	25,754	44,300	40,200	40,200	_____
70600	Repairs & Maintenance - Structures	10,192	11,469	15,151	28,900	15,000	15,000	_____
70650	Repairs & Maintenance - Tanks	0	3,820	681	10,000	15,000	15,000	_____
70700	Repairs & Maintenance - Tools & Equipment	3,272	1,969	1,671	2,500	1,250	1,250	_____
70750	Repairs & Maintenance - Watershed	0	2,552	0	1,500	1,500	1,500	_____
80000	Office Supplies	24,833	15,464	16,906	18,000	17,500	17,500	_____
80100	Postage	20,558	15,343	16,043	21,000	18,500	18,500	_____
80125	Shipping / Freight / Fuel Charge	0	0	0	2,500	2,700	2,700	_____
80150	Fees Misc.	4,184	4,350	6,106	5,000	5,000	5,000	_____
80200	Dues/Subscriptions	1,622	1,361	1,910	2,065	1,900	1,900	_____
80300	Meeting Expense	1,679	1,745	1,648	2,000	2,100	2,100	_____
80350	Travel Expense	3,499	2,995	1,018	1,500	1,300	1,300	_____
80400	Advertising & Public Information	2,114	2,741	1,977	5,200	4,000	4,000	_____

**Merrimack Village District
Proposed Budget 2011/2012**

Acct #	Description	Actual 2007-2008	Actual 2008-2009	Actual 2009-2010	Approved 2010-2011	Staff Request 2011-2012	BOC Recommended 2011-2012	Annual Meeting 2011-2012
81400	Public Education	0	137	0	1,000	500	500	_____
81600	Land Improvement	4,926	2,460	0	6,000	3,000	3,000	_____
81700	Insurance General	21,819	19,356	20,163	22,310	22,410	22,410	_____
81800	Outside Services	62,928	35,640	42,724	60,000	70,000	70,000	_____
81900	Engineering	5,593	16,512	120,306	62,000	62,000	62,000	_____
81901	Inspections / Plan Reviews	0	0	0	5,000	3,000	3,000	_____
81950	Professional Fees	14,509	15,449	15,399	18,500	18,500	18,500	_____
90000	Capital Budget Expense	95,353	220,265	0	63,000	125,000	125,000	_____
90050	Capital Reserve Fund	100,000	100,000	200,000	200,000	200,000	200,000	_____
90100	Bad Debts	980	402	0	1,500	1,000	1,000	_____
90200	Debt Service Principal	265,000	265,000	265,000	265,000	456,400	456,400	_____
	Debt Service Capital Lease Principal	118,953	125,318	132,651	140,413	148,629	148,629	_____
90300	Debt Service Interest	121,029	107,629	85,891	81,970	214,150	214,150	_____
	Debt Service Capital Lease Interest	48,744	42,378	33,086	27,284	19,068	19,068	_____
	Restricted Funds (Open P.O.)	0	207,253	0	0	0	0	_____
	SUB-TOTAL	2,498,492	2,802,724	2,402,087	2,824,725	3,206,680	3,172,180	_____
	Petitioned Warrant Articles							
	Special / Individual Warrant Articles	0	0	0	20,000	20,000	20,000	
	TOTAL	2,498,492	2,802,724	2,402,087	2,844,725	3,226,680	3,192,180	_____

Attachment #3
2011-2012 Projected Revenues

ACTUAL AND ESTIMATED REVENUE 2000/2012

	Actual 2000/2001	Actual 2001/2002	Actual 2002/2003	Actual 2003/2004	Actual 2004/2005	Actual 2005/2006	Actual 2006/2007	Actual 2007/2008	Actual 2008/2009	Actual 2009/2010	APPROVED ESTIMATED 2010/2011	STAFF Projected 2011/2012	BOC Projected 2011/2012
Domestic Water Sales	\$1,200,102	\$1,472,591	\$1,606,510	\$1,371,389	\$1,105,415	\$1,162,231	\$1,199,585	\$1,483,759	\$1,215,366	\$1,366,107	\$1,241,620	\$1,450,000	\$1,450,000
Mercantile Water Sales	\$166,152	\$138,597	\$29,195	\$158,123	\$181,388	\$231,336	\$232,801	\$171,282	\$221,418	\$152,001	\$212,672	\$229,000	\$229,000
Industrial Water Sales	\$317,239	\$121,272	\$66,773	\$23,026	\$57,160	\$65,006	\$97,539	\$100,428	\$92,022	\$89,528	\$85,000	\$95,000	\$95,000
Meter Charges	\$294,792	\$282,462	\$0	\$329,955	\$391,777	\$409,178	\$425,334	\$437,218	\$442,893	\$444,769	\$430,000	\$470,000	\$470,000
Fines	\$16,867	\$17,120	\$3,728	\$5,627	\$10,981	\$33,737	\$35,784	\$38,151	\$42,048	\$37,465	\$38,600	\$37,000	\$37,000
Transfer Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,140	\$3,965	\$7,207	\$5,500	\$5,600	\$5,600
Hydrant Charges	\$401,559	\$401,625	\$403,857	\$385,964	\$466,831	\$427,963	\$445,434	\$533,887	\$552,415	\$562,587	\$510,000	\$585,000	\$585,000
Sprinkler Charges	\$52,750	\$50,213	\$48,137	\$49,605	\$76,560	\$57,851	\$75,938	\$94,119	\$97,116	\$99,012	\$90,000	\$98,000	\$98,000
Interest	\$44,185	\$47,700	\$21,985	\$5,216	\$14,530	\$53,143	\$55,010	\$41,525	\$11,156	\$2,147	\$15,000	\$5,000	\$5,000
Communication Tower Rental	\$0	\$0	\$0	\$0	\$0	\$30,899	\$28,795	\$35,021	\$35,602	\$35,761	\$35,000	\$33,000	\$33,000
Miscellaneous Income	\$25,819	\$19,080	\$30,823	\$63,236	\$142,660	\$21,995	\$11,467	\$13,557	\$2,244	\$17,458	\$25,000	\$13,300	\$13,300
Service Charge Mains	\$165	\$5,300	\$0	\$0	\$4,854	\$1,950	\$0	\$0	\$3,872	\$0	\$3,000	\$2,900	\$2,900
Service Charge Hydrant Hook-Ups	\$2,761	\$3,180	\$0	\$25	\$1,549	\$4,376	\$7,863	\$11,417	\$4,360	\$7,812	\$5,000	\$7,100	\$7,100
Service Charge Turn On/Off Water	\$0	\$0	\$0	\$0	\$4,962	\$14,848	\$9,164	\$10,837	\$17,090	\$14,025	\$12,300	\$13,100	\$13,100
Miscellaneous Service Charges	\$10,809	\$6,360	\$0	\$1,730	\$17,042	\$25,604	\$15,327	\$15,308	\$12,383	\$5,882	\$17,133	\$14,900	\$14,900
Service Charge Backflow Test	\$3,494	\$9,275	\$33,869	\$8,250	\$1,050	\$11,347	\$30,330	\$28,904	\$28,875	\$33,900	\$30,000	\$26,600	\$26,600
Service Charge Entrances	\$26,511	\$19,080	\$0	\$38,795	\$104,500	\$54,645	\$69,030	\$50,534	\$49,253	\$16,580	\$60,000	\$48,000	\$48,000
Merchandise Sales	\$3,903	\$2,120	\$0	\$6,976	\$1,788	\$9,247	\$9,982	\$4,295	\$4,136	\$1,491	\$5,900	\$5,180	\$5,180
System Development Charge								\$0	\$31,377	\$33,767	\$0	\$32,000	\$32,000
Legal Fee Reimbursements										\$1,109	\$0	\$1,000	\$1,000
Inspection / Plan Reviews	\$0	\$0	\$0	\$0	\$0	\$0	\$723	\$0	\$910	\$70	\$3,000	\$500	\$500
W HWY Interconnect	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overtime Estimate (reimbursable)	\$0	\$0	\$0	\$0	\$0	\$0	\$683	\$0	\$0	\$0	\$0	\$0	\$0
Income Received from State Grants	\$0	\$46,699	\$0	\$44,140	\$0	\$0	\$29,378	\$3,670	\$0	\$0	\$0	\$0	\$0
Own of Merrimack Plowing	\$0	\$0	\$0	\$0	\$0	\$9,711	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$2,567,108	\$2,595,975	\$2,244,877	\$2,447,917	\$2,633,047	\$2,615,356	\$2,750,789	\$3,076,382	\$2,868,501	\$2,928,678	\$2,824,725	\$3,172,180	\$3,172,180
Trust Fund Income	\$2,567,108	\$2,595,975	\$2,244,877	\$2,447,917	\$2,633,047	\$2,615,356	\$44,899	\$47,842	\$31,145	\$2,928,678	\$2,824,725	\$3,172,180	\$3,172,180
	\$2,567,108	\$2,595,975	\$2,244,877	\$2,447,917	\$2,633,047	\$2,615,356	\$2,795,688	\$3,124,224	\$2,899,646	\$2,928,678	\$2,824,725	\$3,172,180	\$3,172,180